

June 16, 2021

To Our Shareholders:

Mitsui & Co., Ltd.

**Notice to Shareholders Concerning Measures to Prevent the Spread of COVID-19
at the 102nd Ordinary General Meeting of Shareholders**

Thank you for your continuing support of Mitsui & Co., Ltd. (the “Company”).

The state of emergency for Tokyo is still continued to be declared for the period including the date of the 102nd Ordinary General Meeting of Shareholders (the “Meeting”). From the standpoint of preventing further spread of COVID-19 and ensuring the safety of the shareholders, we strongly request that the shareholders refrain from attending the venue of the Meeting, regardless of their state of health. In addition, the number of seats available will be fewer than in ordinary years, and we will refuse admission if the number of attendees exceeds the level at which enough spacing to protect the safety of shareholders can be maintained.

We will livestream the Meeting via the Internet so that our shareholders are able to view the proceedings of the Meeting instead of visiting the venue of the Meeting (For details, please refer to the “Information on Livestream” on pages 85-86 of the Notice of the 102nd Ordinary General Meeting of Shareholders (the “Notice”).

However, viewing the Meeting via the livestream is not recognized as the attendance to the General Meeting of Shareholders under the Companies Act of Japan. Please understand that you will not be able to ask questions or exercise your voting rights via the Internet on the day of the Meeting.

Furthermore, we have uploaded the videos of the “Report on the Business Report and Consolidated and Non-Consolidated Financial Statements for the 102nd Business Year” and the President’s explanation of the “Business Strategy and Key Issues to Address” (both Japanese only) on the Company’s website (<https://www.mitsui.com/jp/ja/ir/information/general/index.html>).

When you vote in writing or vote electronically (via the Internet or other means), the deadline for exercising your voting rights will be 5:30 p.m. (Japan standard time) on Thursday, June 17, 2021 (For details, please refer to the “Exercise of Voting Rights in Writing or Electronically (via the Internet, etc.)” on pages 82-84 of the Notice).

Besides the above, we will be taking the measures outlined below to prevent the spread of COVID-19 and protect the safety of shareholders at the Meeting. We respectfully request the understanding and cooperation of shareholders in relation to these measures.

Details

1. Information for Shareholders

- Date and venue:
10 a.m., June 18, 2021 (Friday) (doors open at 9 a.m.)
Grand Prince Hotel New Takanawa, International Convention Center Pamir (13-1, Takanawa 3-chome, Minato-ku, Tokyo)
* The venue may be changed if it is not appropriate to be used for the Meeting due to COVID-19 etc. We will immediately post information about any change on this website. Please check this website on the day of the Meeting.

- Restrictions on admission:
If shareholders should attend the venue in person, to prevent the spread of COVID-19 and protect the safety of shareholders, attendees will be seated in an orderly fashion and sit so as to maintain 2-meter distance from other people around. As a result, the number of seats available will be fewer than in ordinary years. Please be aware that if the number of attendees exceeds the level at which this spacing can be maintained, we will refuse admission in order to protect the safety of shareholders.

- Shortening of the agenda:
We plan to shorten the agenda and simplify the content of reports, etc., this year. Please note that the time provided for questions and answers is also be shorter.
- Page for prior submission of questions:
Thank you for your many questions/comments about shareholders' concern. On the day of the Meeting, we will respond to questions that we receive prior to the Meeting and that are of particular concern to shareholders.
- Video streaming of the Meeting:
The Meeting will be livestreamed online (Japanese only), including questions and answers, for viewing at home or elsewhere. For details, please refer to the "Information on Livestream" on pages 85-86 of the Notice. The footage of the Meeting will be streamed (Japanese only) on the Company's website after the conclusion of the Meeting.
Furthermore, we have uploaded the videos of the "Report on the Business Report and Consolidated and Non-Consolidated Financial Statements for the 102nd Business Year" and the President's explanation of the "Business Strategy and Key Issues to Address" (both Japanese only) on the Company's website (<https://www.mitsui.com/jp/ja/ir/information/general/index.html>).
- Cancellation of commemorative gifts, etc.:
We will not distribute commemorative gifts, set up display panels, or provide beverages. We greatly appreciate your kind understanding.

2. Requests to Shareholders and Information about Countermeasures

- We will take various measures to prevent the spread of COVID-19 in the venue. Administrative staff will themselves undergo temperature checks and wear masks, etc., and liquid sanitizers will be provided.
- We strongly request that the shareholders refrain from attendance at the venue even if you are NOT those who are feeling unwell, those who are advanced age, and those who are with underlying health conditions or pregnancy.
- If you should attend the venue in person, we request you bring and wear masks. Shareholders who do not bring and wear masks may be refused admission.
- Please kindly cooperate maintaining sufficient distance in line at the registration desk.
- When you enter the venue, your temperature will be checked by using a non-contact thermometer. Any admission of shareholder who is found to have a fever will be refused. Please also be aware that any admission of shareholder who appears to be unwell may be refused or such shareholder may be asked to leave the venue.
- Alcohol-based sanitizers will be placed at various locations at the venue. All shareholders attending the Meeting are requested to use a sanitizer before entering the venue.
- If you become unwell after entering the venue, please advise the nearest administrative staff. Please kindly note that administrative staff may approach any person who appears unwell for checking.