Participation in Global Renewable Energy Company,

Mainstream Renewable Power



MITSUI & CO.

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Mitsui & Co., Ltd.

Table of Contents

- 1. Project Overview
- 2. Outline of Mainstream
- 3. Competency of Mainstream
- 4. Outline of Aker Group
- 5. Mitsui's value-enhancing contributions to Mainstream
- 6. Mitsui's policies to address climate change as an opportunity
- 7. Establish robust renewable energy business cluster



1. Project Overview

Overview	Participation in Aker Mainstream Renewable AS, the holding company of Mainstream Renewable Power Limited ("Mainstream"), a leading renewable energy ("RE") company
Amount to be invested	EUR 575 Million (share subscription in the Mainstream's holding company)
Closing date	April 2022
Shareholding ratio (After participation)	Aker Mainstream Renewable AS: 100% (Each shareholder's indirect share: Mitsui 27.5%, Aker Horizons ASA ("Aker Horizons") 54.4%, Other shareholders 18.1%)



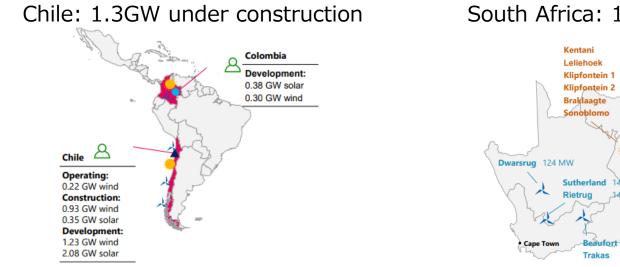
2. Outline of Mainstream

Head Office	Dublin, Ireland
History	2008 : Established 2021 : Participation by Aker Horizons (75%)
Geographical areas	Develops on/offshore wind farm and solar assets in Latin America, Africa, Asia Pacific, amongst others Main markets: Chile and South Africa Number of employees: approx. 470 worldwide
Track record	Developed 6.5 GW of generation capacity in wind and solar assets, including Chile, South Africa, and UK offshore wind projects
Assets	Portfolio of a high-quality energy assets for about 16.6 GW(*), including assets in operation, under construction or in development phase (*) excluding 6.5GW developed assets above
Development plan	25GW over the next 10 years assuming successful launch of the part of the above assets and other potential projects

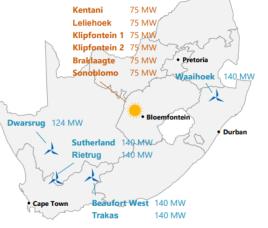


3. Competency of Mainstream

- Development team having strength in know-how of securing land with attractive solar radiation / wind conditions and obtaining related permits
- Track record includes high project success rate by selecting promising projects based on Mainstream's global development standard, a comprehensive RE project execution procedure
- Leading player in renewable energy domain in Chile and South Africa. Expanding to Vietnam and offshore wind power, etc.



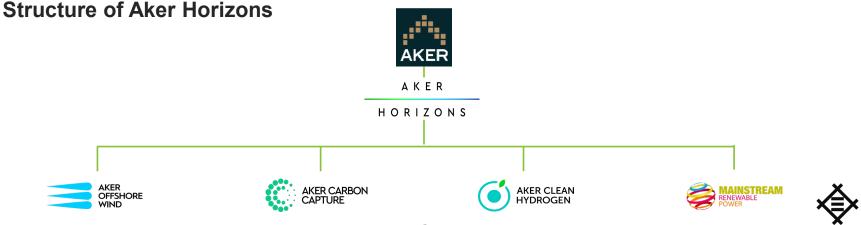
South Africa: 1.3GW awarded





4. Outline of Aker Group

- Aker ASA ("Aker") was founded in 1841 and is an industrial investment company, including amongst other the second largest oil & gas major in Norway. In 2020 Aker established Aker Horizons, as its platform to incubate and develop RE companies and decarbonization technologies.
- The 4 companies under Aker Horizons are ①Aker Clean Hydrogen, ②Aker Carbon Capture, ③Aker Offshore Wind, in addition to Mainstream.



5. Mitsui's value-enhancing contributions to Mainstream

Value-up by Mitsui



Knowledge sharing for improving construction and operation efficiency (including digitization), accumulated based on Mitsui's power generation portfolio



Driving towards new markets and business development



 Accelerate the conclusion of corporate PPA* leveraging Mitsui's global business network

*Power Purchase Agreement



6. Mitsui's policies to address climate change as an opportunity

Focus on Renewable Energy initiatives

Renewable Energy ratio above 30% by 2030

- Large-scale Renewable Energy
- Distributed Renewable Energy (Local production for local consumption)



Enhance energy management / energy saving

Energy management / energy saving projects to our customers

Energy saving at our assets

Convert existing power assets to low carbon

- Ammonia co-firing
- CO2 capture and utilization

Speedy accumulation of large-scale RE assets \Rightarrow Accelerating RE ratio above 30% by 2030, Contribution to GHG reduction

7. Establish robust renewable energy business cluster

Businesses that could be originated from the value creation of Mainstream and Aker

- **Energy solutions**
- Develop energy service to customers utilizing electricity trading, energy management, and storage battery centered around Mainstream

Power to X

Develop and expand related businesses (clean hydrogen/ammonia, CCS*, etc.) with Aker

* Carbon Capture Storage



360° business innovation.

